

## VII. MUNICIPAL FACILITIES & SERVICES

Local government in Grantham is conducted by the three-member Board of Selectmen and a staff of full-time employees. The voters assembled at the annual Town Meeting constitute the town's legislative body. Day-to-day operations and services flow well, primarily due to the qualifications, tenure, and continuity of town employees.

In addition to Grantham's employees, the town is the beneficiary of a vibrant spirit of volunteer service to the community. The members of various boards, commissions, and committees provide invaluable contributions to the functioning and well-being of the town. These contributions deserve the recognition and gratitude of the townspeople.

Taxes on Grantham real estate and improved properties fund the budget requirements for the Town. Additionally, the state assesses taxes yearly based on local property values to provide partial school funding for towns outside of Grantham. Under current state statutes (2004-2005), Grantham is classified as a donor town, which means Grantham sends a part of the real estate taxes collected by the town to Concord each year, for redistribution to school districts determined to be below adequate funding levels.

Property valuations are established in line with state requirements to reach a parity between tax valuations and the market values of properties. Parity is defined as a sales/assessment ratio of near 100%. Full revaluations of properties are conducted at intervals between five and ten years. Reassessment in Grantham is ongoing in 2004-2005, to meet a 2006-2007 state revaluation requirement.

### TOWN OFFICES

Grantham voters approved the construction of the Grantham Municipal Complex at Town Meeting in 2004. The new facility will be located in the village center, with access from NH Route 10. The 10,000 square foot facility will contain office space for town services and functions, including Town Administrator, Selectmen, Town Clerk, Tax Collector, Tax Assessments, Police, Emergency Management, and School Administrative Unit 75. There will be a meeting area for 500-plus persons for the annual Town Meeting and other uses, plus a Board Room in which town boards and committees can convene. There also will be space for the future accommodation of a Command (Communications) Center for emergency dispatch and coordination of disaster responses.

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The new Grantham Municipal Complex will be ready for occupancy in 2005, and will provide significantly more space and functionality for the Town Office and the Police Department, now located in the present Town Office Building on Dunbar Hill Road. The facility's meeting space will obviate the need for many of the town's current uses for the present Town Hall (the first floor meeting hall of the Grantham Methodist Church) and the Municipal Building (the Grantham Village School's gymnasium). Once vacated, the present Town Office Building (an historic school house) will be available for properly storing and displaying the Town Archives and for the various uses of the Grantham Historical Society.

The Town Administrator deals with a multitude of local and state functions, all of which require the coordination of town assets and personnel. In addition to personnel administration, budgeting and financial management for town operations are principle activities. Managing the schedules, meetings, and minutes of the various town boards and committees is another important function for the efficient conduct of the town's business. Staffing includes the Town Administrator, the Administrative Assistant, the Town Clerk/Tax Collector (an elected position), and the Deputy Town Clerk. All are full-time positions.

### Town Office Needs Assessment

#### *Staffing*

The Town Office staffing is adequate at the present time. The new Grantham Municipal Complex will likely require a front area receptionist to direct citizens and visitors to specific areas in the building, and to handle routine administrative matters. In the future, vehicle registration procedures will increasingly be handled through on-line state web sites, thus minimizing needs for personnel increases in the Town Clerk's office.

Planning and zoning matters increasingly demand more time and attention of the Town Office staff, even under the present structure of development regulations and while the rate of development continues to be high. With implementation of the planning and zoning recommendations in this Master Plan, it is likely that a part-time planning and zoning administrator position will need to be created in the next one to two years. In addition to dealing with the public on development inquiries and development application matters, the person filling this position will provide important staff support to the planning and zoning boards.

#### *Facilities*

With the advent of the new Grantham Municipal Complex in 2005, facility requirements should be adequate for the next ten years and beyond. Additionally, the collection of most town functions in one building will provide mutual efficiency, security, and savings.

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### POLICE DEPARTMENT

The Grantham Police Department will relocate to the new Grantham Municipal Complex in 2005. The Police Department space, located on the first floor of the new building, will be adequate for both near- and long-term requirements in all areas of police functions.

The Police Department is currently staffed with four full-time officers, seven part-time officers, and one department secretary. All part-time officers have other vocations.

Routine hours of operations are 16 hours for six days per week; 8 hours for the seventh day. Grantham Police are dispatched by 911 communications through the Town of Newport. State Police will respond to Grantham when requested, if State Police personnel and equipment are available.

There are three police vehicles: one low profile (i.e., unmarked), one four-wheel-drive SUV, and one traditional police car. Vehicles are specifically assigned around the clock to the three full time officers. Town fiscal planning includes a vehicle replacement set-aside program. Vehicle equipment replacement is expected to occur at three-year intervals at mileage in the range of 50,000-75,000.

Grantham Police have total access to those portions of the Eastman Community within Grantham's town boundaries, and are responsible for all police actions in Eastman, including traffic enforcement. The Eastman Community provides its own security force which patrols Eastman's public and private roads and common areas and facilities, plus acts as a neighborhood watch. The Eastman security force does not have formal police jurisdiction in Eastman.

#### Police Department Needs Assessment

##### *Staffing*

Twenty-four-hour police staffing must eventually be considered. Grantham's population increases are projected over the next ten years to be close to 10% per year. The potential for augmenting Grantham with police services from the State Police and police forces from Newport or other surrounding towns will further decay, as population in the entire Upper Valley Lake Sunapee Region increases. Population growth in Grantham is likely to increase the likelihood of additional breaking and entering crimes in homes and cars. The new Park & Ride facility will call for periodic patrol, especially at night. Additionally, traffic enforcement duties will inevitably increase. Before the existence of the new Grantham Municipal Complex, the option of increased police coverage and staff was simply unavailable, but now will become possible to consider.

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### *Equipment*

Additional vehicles should follow the increase in full time police officers. Additional vehicles should include an increase in the number of four-wheel-drive vehicles. As population grows in more remote portions of Grantham (within housing developments on private streets and homes in remote rural areas), a four-wheel-drive vehicle should be available to all police shifts.

Equipment and facilities for Police Department communications are covered later in this chapter under JOINT COMMUNICATION.

### *Traffic Control*

A review to assess the introduction of traffic lights may be indicated by future increases in traffic congestion, increases in pedestrian traffic, and by any proposed expansion of sidewalks in the village center area (i.e., on NH Routes 10 and 114, adjacent to current and proposed Grantham Village School access roads, the Fire Station, the Post Office, the Grantham Municipal Complex, and the Dunbar Free Library). A strategically positioned traffic light would be highly effective in reducing average traffic speed in the village center area. Additionally, traffic entering and exiting the main Eastman entrance and the retail facilities across from the Eastman access point on Old Route 10 may need to be managed by either a traffic light or more police involvement. Full service traffic lights may not be called for—blinkers, traffic-activated lights, and pedestrian-activated crosswalk lights may prove entirely adequate.

## FIRE DEPARTMENT

Grantham Fire Department provides fire protection and First Aid Stabilization Team (FAST) medical services to Grantham, and areas outside of Grantham when dispatched. The fire station (constructed in 1983), located in the village center along NH Route 10, is adequate and well equipped. The Fire Department's alarm dispatching is performed from the Town of Hanover. The fire fighting assets of Springfield, Newport, Croydon, Sunapee, Lebanon, and New London are available when required. Likewise, Grantham responds with their assets through an alarm response assignment protocol to those same regional towns.

FIRE & EMS RESPONSES		
<i>Year</i>	<i>Fire</i>	<i>EMS</i>
1990	49	Unknown
2002	85	117
2003	102	127
2004	123	138
2005 (Est.)	140	151

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Projections by department personnel are that fire and EMS calls will grow at 10% throughout the next five years.

Grantham has an on-call volunteer department with a pool of 25 volunteers. Senior personnel include a Fire Chief, Deputy Fire Chief, and two Fire Captains. The First Aid Stabilization Team (FAST) Squad is integrated into the fire department, and is discussed later.

Ten to 12 personnel can be expected to respond to a significant fire call. Because of the essentially volunteer manning of the department, late evening or night time calls have better personnel turnout. Training for new personnel is demanding and extensive, and becomes a significant factor in potential new recruits accepting positions within the Fire Department. Requirements for continuing education and training for existing fire and FAST personnel are a challenging factor in providing continuous fully trained and certified staff.

Funding for fire protection is provided by the town. Responding to calls with personnel and equipment does not incur any cost to the individual property owner. Individual fire fighters are paid on a call basis. Fire and EMS officers are paid a nominal salary to compensate for their time in administrative duties.

The main pieces of fire equipment are two pumpers and one tanker, all located at the Fire Station on NH Route 10. The NH Division of Forests provides Grantham with an off-road vehicle for use on fire trails or back country trails. Grantham is responsible for maintenance and upkeep of this vehicle. The town's fiscal management includes a vehicle replacement set-aside program, and vehicle equipment replacement reviews occur periodically. Typically, fire truck equipment is replaced on a 20-year rotation cycle.

### Fire Department Needs Assessment

#### *Staffing*

The only staffing need identified is a dedicated person for documenting training and equipment testing. This need could be fulfilled by a present member of the department.

#### *Equipment and Facilities*

A more capable off-road vehicle is needed to replace or augment the current forest-fire vehicle provided by the state. The forestry vehicle is costly to maintain and operate due to its age and condition. The need for a reliable off-road vehicle is self-evident in a rural area such as Grantham. Fire fighting efforts applied quickly to remote sites will usually contain a forest fire before structures and population are threatened.

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A large capacity water supply near the Grantham village center is needed to improve fire fighting capabilities. The Eastman Community has Eastman Lake as a water supply to draw from, as well as stand pipes in the condominium areas. The village center area water supply is linked to stand pipes only.

Outside of Eastman, fire fighting tankers draw water primarily from several dry standpipe locations linked to relatively small water bodies. If necessary, water may also be drawn from brooks or ponds not equipped with standpipes. As the town population grows and the number of structures increases, a large capacity water supply will become more important.

Many communities have incorporated water supply standards for fire fighting purposes into their subdivision regulations and site plan review regulations. Grantham should amend these regulations to require developers to provide an adequate water supply for fire fighting purposes in conjunction with new subdivision or site plan proposals.

Additional space for administrative duties needs to be constructed at the fire station. Although the fire station is adequate for rolling stock and equipment storage, dedicated administrative personnel space for preparation and maintenance of personnel records, equipment testing, and training documentation requires additional space. The footprint of the building can be expanded to accommodate additional administrative space on town-owned property.

Communication equipment and facilities for the Fire Department are covered later in this chapter under JOINT COMMUNICATION.

### *Department Rating*

Of prime importance to all Grantham residents is improvement of the Grantham Fire Department's insurance rating. Currently the Insurance Services Office (ISO)—Public Classification System (PPC) rating for the Grantham fire department is 9 on a 1–10 rating scale (10 being the lowest quality rating). Insurance companies use this rating as a factor in determining insurance premiums charged to policyholders. The near-term goal is to reduce the ISO/PPC rating in Grantham from 9 to 8. It should be noted that 80% of the rural areas in the United States are rated 9, mainly due to the criterion of water supply availability. An improvement in Grantham's rating will require extensive documentation of training and equipment testing, plus improvements in the dedicated water supplies for fire fighting.

## EMERGENCY MEDICAL SERVICES

The First Aid Stabilization Team (FAST), a part of the Fire Department, serves as the local first response squad to provide onsite first aid and to prepare an injured or stricken person for transportation to medical facilities. The FAST Squad does not have

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authority to transport persons to medical facilities. This requires a certified Emergency Medical Transportation ambulance service. Typically, the transport ambulance originates at the New London Hospital. Dispatching is performed at the New London Hospital, and is staffed twenty-four hours, seven days per week. An air ambulance service is based at the Dartmouth-Hitchcock Medical Center in Lebanon, and its broad coverage area includes Grantham.

Depending on the nature of injuries or illnesses, several destination choices are available for medical facilities. The Upper Valley Lake Sunapee Region has several outstanding medical facilities, including the Dartmouth-Hitchcock Medical Center, Alice Peck Day Hospital in Lebanon, New London Hospital, Valley Regional Hospital in Claremont, and the Veterans Administration Hospital in White River Junction, VT.

Large numbers of simultaneous casualties, such as may occur from a motor vehicle accident on I-89, would require a total response of Grantham's FAST Squad personnel and equipment. The turnaround time for FAST Squad redeployment is three hours. This means that when Grantham's FAST Squad is deployed, replacement services are needed from other communities to respond to additional emergencies within Grantham. The FAST Squad responds to all structure fires, car fires, and motor vehicle accidents.

The FAST Squad currently has 14 personnel: three fully certified paramedics, four members at the EMT *Intermediate* level, four EMTs at the *Basic* level, two members who are *First Responders*, and one at the *Apprentice* level. All are fully certified in their present positions.

Personnel issues center on "burn out," due to the nature of emergency FAST calls, especially responding to vehicle accidents on I-89, as well as due to the high numbers of calls requiring a response. The FAST Squad has a 50% turnover of personnel within a two year period. Training for new personnel is demanding and extensive, and is a significant factor in attracting new recruits to positions in the Fire Department. In addition, the requirements for continuing education and training for the existing personnel are limiting factors in providing a continuous, fully trained, and certified staff.

The FAST Squad ambulance is ten years old. Plans for replacement should be formalized. Currently, the ambulance does not benefit from a town fiscal set-aside program. The ambulance is well equipped and well supported by the Town of Grantham.

Funding for the FAST Squad is provided by the town. Responding to calls with personnel and equipment does not incur any cost to those requiring FAST Squad services. Individual EMTs are paid on a call basis. Fire and EMT officers are paid a nominal salary to compensate for their time in administrative duties.

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### Emergency Medical Services Needs Assessment

#### *Staffing*

The goal is to qualify and retain personnel, and to qualify equipment to become a “transporting ambulance” service. This requires more extensive certification and training. Achieving this goal will improve the overall response time for anyone served by the Grantham FAST Squad. Waiting for a certified Emergency Medical Transportation team (typically from New London, as noted above) may cause delays in transporting ill or injured persons to an emergency medical facility.

#### *Equipment*

Communication equipment and facilities for the FAST Squad are covered in the following section.

## JOINT COMMUNICATION

Currently, all emergency communication begins with the Enhanced 911 System of the State of New Hampshire. From there, dispatching for the Police Department is accomplished through the Newport Dispatch Center, for the Fire Department it is done through the Hanover Dispatch Center, and for the FAST Squad through New London Hospital. However, increasing demands arising from population growth bring new needs for an improved infrastructure to provide an efficient communications network for Grantham’s safety services. Also, as traffic increases on I-89, calls for medical, fire, and police responses will increase as well. Finally, Grantham’s emergency communications network must provide improved linkage to corresponding facilities of the state and the surrounding communities.

Geographically, Grantham sits in a valley depression, surrounded by high terrain. As a result, several communication dead spots exist. The current communications frequency repeater, linked to the dispatch towns listed above, has less than adequate coverage due to these dead areas. Cellular telephone communication also has several dead or no-service zones in Grantham, at least until the recent past. Landline telephone communication is often the only dependable communication link available to Grantham emergency services personnel.

Emergency communications must be dependable. It should also be recognized that regional (Homeland) security of the area will become increasingly more important, and reliable communications will likely be required by federal and state agencies.

### Emergency Communication Needs Assessment

A Communications Center for dispatching Grantham police, fire and EMT services, staffed around the clock, seven days a week, should be established in the new

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Grantham Municipal Complex. Currently, the police and fire protocols for determining the numbers and locations of responding units are not under the control of Grantham's emergency personnel. These protocols are carried out by personnel outside of Grantham. Having agencies outside of Grantham establishing the priorities for dispatching Grantham's emergency and safety services assets can lead to less than adequate responses to the needs of Grantham residents and visitors alike.

An ultrahigh frequency (UHF) and very-high frequency (VHF) repeater tower, located on high terrain in or near Grantham, would allow quick and dependable communications throughout the area. Newly constructed cell tower locations should be explored to determine the adequacy of reception and signal transition, prior to building any dedicated stand-alone UHF/VHF repeater tower.

## HOMELAND SECURITY

National security concerns, and real-world considerations, have required local communities to deal with security in a manner that goes beyond responding to only medical, fire, police, or natural disaster events. The proposed Grantham Communications Center in the new Grantham Municipal Complex would act as the coordinating center for security matters requiring trained personnel, information, and equipment available within the town and available in the surrounding area. When activated, this Communications Center would have linkages to state and federal law enforcement agencies.

Grantham's Emergency Management Director and Eastman's Emergency Management staff (with the assistance of Eastman's Security and Safety Committee) should hold periodic joint "table top" scenario sessions and mock drills to determine any weaknesses in our town's response to national security issues, natural disasters, or mass casualties.

## PUBLIC WORKS

### Road Department

The Grantham Road Department is responsible for the maintenance of 23 miles of town roads. Eighteen miles of state and federal roads are contained within Grantham, and are the responsibility of the State of New Hampshire for maintenance and snow removal. Grantham's road maintenance budget typically represents 5% of the town budget.

Two roads in Grantham are currently designated as Scenic Roads (Miller Pond Road and Burpee Hill Road), which require public input prior to any removal of trees or stone walls.

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Grantham has two full time road agents. In addition to a pickup truck, there are currently five pieces of equipment: two dump trucks, one grader, one excavator/back hoe, and one roller. Dump truck replacement is monitored and budgeted for each year in the Highway Equipment Capital Reserve Fund. Other equipment is typically purchased as excess property from the state as needed.

### Transfer Facility and Recycling Center

Grantham maintains a transfer station on NH Route 114 for solid waste. Contract services remove solid waste from the transfer station to Claremont for disposal at the Wheelabrator incinerator facility. Grantham's residents participate in the recycling opportunities offered at the transfer station. Recycling is financially successful, as there is revenue received for many of the materials removed from the waste stream. The income derived by recycling offsets part of the costs of maintaining and staffing the transfer station.

There is ongoing controversy over the Wheelabrator incinerator facility, and its long-term future availability cannot be assumed. Therefore, attention needs to be paid to alternatives for the future. Grantham has a representative on the regional body dealing with this issue, and the subject must be followed closely.

### Cemeteries

There are nine cemeteries in Grantham, six of which are inactive. Three of the cemeteries are private, and all these are among the inactive cemeteries. Maintenance of the cemeteries is overseen by the Cemetery Trustees and the Cemetery Sexton.

<b>GRANTHAM CEMETERIES</b>		
<i>Name</i>	<i>Location</i>	<i>Status</i>
Brown	Burpee Hill Road	Public Inactive
Dunbar	Dunbar Hill Road	Public Near Capacity
Fisher	Miller Pond Road	Private Inactive
Hastings	Burpee Hill Road	Private Inactive
Hill Dale	Stoney Brook Road	Public Active
Leavitt	Leavitt Hill Road	Public Inactive
Littlefield	Cote Road	Private Inactive
Memorial	Learning Drive	Public Active
Mountain	4-Cors. (Croydon Tpke.)	Public Inactive

For all practical purposes, Memorial Cemetery near Grantham Village School is the town's principle cemetery; Hill Dale Cemetery also sees occasional use. It is

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important to note that Leavitt cemetery was recently rescued from years of inattention and overgrowth, by means of a community volunteer effort led by the Grantham Historical Society.

### DUNBAR FREE LIBRARY

A former Grantham resident, Lorenzo Dunbar, donated funds in memory of his wife in 1901 to establish a library in Grantham. The new Dunbar Free Library building served as a library, selectmen's office and ladies organizations meeting facility until around 1983. The lack of central heating and plumbing caused the library's activities to move to more hospitable quarters, the library to the new Grantham Village School on Learning Drive, and the selectmen's office to the newly available former school building on Dunbar Hill Road. In 1991 funding was approved for upgrading and expanding the original library building and returning it to a fully functioning library. This work was completed in 1992. Another remodeling and expansion program was completed in 1999 to include a larger children's section, computer/reference room, reading room, office and small storage facility. The library is fully air-conditioned.

In the 2004 fiscal year the library stocked over 20,000 items, circulated nearly 43,000 items and had 20,470 visits. In addition to its normal lending and reference operations, the library runs a Wednesday reading program for children up to five years of age, has a summer reading program for children up to sixth grade and an evening program for third and fourth graders. The library is part of the interlibrary loan system and supplies books to two local book clubs.

At some point further expansion of the Dunbar Free Library will need to be addressed, as the town grows and demands for library services increase. Discussion of options for meeting future expansion requirements should be initiated.

### PLANNING FOR CAPITAL IMPROVEMENTS

Grantham is experiencing significant growth in population, and consequently there is increasing demand for additional municipal and community services. Because of the competing demands on fiscal resources, and the demands on citizen volunteers serving on various boards and commissions, Grantham faces the need to bring formal coordination to the processes of planning, designing, and financing construction projects over a five to ten year period. This calls for the authorization, creation, and adoption of a Capital Improvements Program (CIP), as provided by under RSA 674:5-8.

In 2003, a non-binding warrant article was passed by Town Meeting to encourage the Grantham School District and the Grantham Board of Selectmen to coordinate capital planning, so as to not encumber the town's resources (both fiscal capital and volunteer services) with competing building programs during the same or adjacent fiscal years. Coordinated planning was accomplished during the next two

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years, when the Grantham Municipal Complex was proposed and funded in 2004. Currently, programming for the Grantham Village School building is ongoing to consider options for enlarging the current school building and to consider building a middle school facility in 2007-2008.

Therefore, the logical next step is to develop a municipal and community services Capital Improvements Program, proposed to cover a six year period. It would include, for example, land acquisition for specific development purposes (and the placement of land in trust), replacement of motor vehicles and major mobile and/or fixed equipment, new facilities, and rehabilitation or restoration of existing facilities. Under the CIP, the Grantham Board of Selectmen can establish standing committees to consider, among a variety of other items, a village center intermodal transportation plan to maintain the village character, and provide safe and efficient flow for all transportation modes.

There are major advantages to the development of a CIP. For example, long-term expenditures can be averaged out so that major debt is not incurred all within a one or two year period. Also a CIP allows Grantham citizens more opportunity to examine and comment on funding outyear capital expenditures. A CIP should improve Grantham's bond rating and act to lower interest costs because it demonstrates prudent fiscal management. Of particular relevance to the Master Plan, a CIP is critical in managing Grantham's growth by a) planning public expenditures and consequently guiding growth, b) enabling the possible development of an impact fee ordinance, and c) allowing consideration of the possibility for a growth management ordinance. A CIP is a prerequisite to adopting impact fees or a growth management ordinance (RSA 674:21 and RSA 674:22).

## GOALS

- Adopt more complete and formal procedures for planning capital improvements for both the town and the school district.
- Fully utilize the opportunities made available by the new Grantham Municipal Complex for efficiency, integration of services, and public interest and involvement in town affairs.
- Increase the level and quality of Grantham's emergency and safety services.
- Work toward establishment of a locally conducted dispatch operation in the Grantham Municipal Complex.
- Maintain and increase readiness for Homeland Security matters.
- Actively work to assure the continued availability of options for appropriate transport and final disposal of solid wastes.

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### RECOMMENDATIONS

- Enact a six year Capital Improvements Program (CIP) for the Town of Grantham and the Grantham School District, with the purpose of defining and sequencing long-range capital requirements, including development of a long-range financial plan to define major outyear capital costs for the current and future citizens of Grantham.
- Implement the planned uses for the present Town Office Building (Town Archives, Grantham Historical Society) when the building is vacated after completion of the new Grantham Municipal Complex.
- Consider the creation of a part-time planning and zoning administrator position to handle public inquiries regarding development, manage development application matters, and provide staff support to the planning and zoning boards.
- When the new police facilities are occupied in the new Grantham Municipal Complex in 2005, consider twenty-four-hour police staffing.
- Consider an additional police vehicle (preferably four-wheel-drive) following any increase to twenty-four-hour police staffing.
- Review the need for introducing traffic lights, ranging from full-service to partial service lights, at identifiable hazardous areas of Grantham.
- Budget and provide for a dedicated member of the Fire Department to document training and equipment testing, and provide additional space for administrative duties at the Fire Station.
- Acquire an off-road firefighting vehicle to replace or augment the current forest-fire vehicle provided by the state.
- Investigate ways to provide a large capacity water supply near Grantham's village center to improve fire fighting capabilities.
- Amend the subdivision and site plan review regulations to require developers to provide an adequate water supply for fire fighting purposes in conjunction with new subdivision or site plan proposals.
- Strive to improve the Fire Department's ISO/PPC insurance rating from 9 to 8.
- Work diligently to qualify and retain FAST Squad personnel, and to qualify FAST Squad equipment to become a "transporting ambulance" service.
- Establish a full-time Communications Center in the new Grantham Municipal Complex for dispatching Grantham police, fire and EMS services.

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- Establish an ultrahigh frequency (UHF) and very-high frequency (VHF) repeater tower facility to allow reliable communications throughout the town.
- Conduct periodic joint training sessions and mock drills with the town's Emergency Management Director and the Eastman Emergency Management staff.
- Plan for future solid waste transport and disposal procedures in the event operations cease at the Wheelabrator incinerator facility in Claremont.
- Initiate discussion of options for meeting the future expansion requirements of the Dunbar Free Library to accommodate growth and increasing demands for library services.